

**WELCOME ADDRESS BY
ALUMNI DEVELOPMENT CHAIRPERSON, MR EUGENE TAN,
AT THE NUSS-NUS MENTORSHIP PROGRAMME AY2025/2026: APPRECIATION DINNER
27 OCTOBER 2025, MONDAY, 7.00PM,
KENT RIDGE GUILD HOUSE, DELLA & SENG GEE GUILD HALL**

Ms Jacqueline See, Senior Associate Director, Centre for Future-ready Graduates, National University of Singapore

Members of the NUSS Management Committee

Fellow mentors, mentees, and friends

Good evening, **mentors, mentees, distinguished guests, and friends of NUSS and NUS,**

Welcome to the **NUSS–NUS Mentorship Programme Appreciation Dinner**. It is wonderful to see so many of you gathered tonight - mentors and mentees alike - celebrating the close of another meaningful mentorship journey.

This year marks the 13th cycle of the programme, which began in 2012 as a platform for students to learn from the experiences of their seniors and to grow holistically through guidance and reflection. What started modestly has since evolved into a cornerstone of collaboration between NUSS and NUS, connecting generations of graduates and fostering a culture of giving back.

For the 2025/2026 cycle, we were privileged to have **172 mentors, including 10 associate mentors, paired with 229 enthusiastic mentees**. To all our mentors - thank you for sharing your time, wisdom, and encouragement so generously. A special commendation goes to our **64 returning mentors**, who make up **more than half of this year's group**. Your continued dedication is instrumental to the strength and continuity of this programme, and we deeply appreciate your commitment.

To our mentees - I hope this experience has broadened your horizons, given you the confidence to navigate life beyond university, and inspired you to one day return as mentors yourselves. The most rewarding way to honour this journey is to pay it forward.

This year also marks the first collaboration between **NUSS and the NUS Centre for Future-ready Graduates**. On behalf of NUSS, I would like to extend my sincere thanks to **Ms Jacqueline See** and her team for their partnership and support in shaping this year's programme.

We are also pleased to introduce a new initiative to recognise our long-serving mentors. Starting from this year, a special token of appreciation will be presented to mentors who have

contributed to the programme for five or ten cycles. Each cycle represents a year of guidance, support, and impact — whether served consecutively or over time. This recognition expresses our heartfelt gratitude for your sustained dedication and the lasting difference you have made in nurturing our mentees and strengthening the mentorship community.

Finally, I would like to express my appreciation to the **Alumni Development Subcommittee** and the **NUSS Secretariat** for their tireless efforts in organising this initiative and tonight's dinner.

As we celebrate the close of this cycle, let us carry forward the spirit of mentorship — one of connection, generosity, and growth. Thank you all once again, and I wish everyone a pleasant evening ahead.